

**OREGON CHILD DEVELOPMENT
COALITION, INC. & AFFILIATE**

FINANCIAL STATEMENTS

December 31, 2014



CONTENTS

	PAGE	
INDEPENDENT AUDITORS' REPORT	1 - 2	
FINANCIAL STATEMENTS		
Consolidated Statement of Financial Position	3	
Consolidated Statement of Activities	4	
Consolidated Statement of Functional Expenses	5 - 6	
Consolidated Statement of Cash Flows.....	7	
Notes to Consolidated Financial Statements	8 – 16	
INDEPENDENT AUDITORS' REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH <i>GOVERNMENT AUDITING STANDARDS</i>		17-18
INDEPENDENT AUDITORS' REPORT ON COMPLIANCE WITH REQUIREMENTS THAT COULD HAVE A DIRECT AND MATERIAL EFFECT ON EACH MAJOR PROGRAM AND ON INTERNAL CONTROL OVER COMPLIANCE IN ACCORDANCE WITH OMB CIRCULAR A-133.....		19-20
SCHEDULE OF FINDINGS AND QUESTIONED COSTS.....		21-22
SUPPLEMENTAL INFORMATION – FEDERAL AWARDS		
Schedule of expenditures of federal awards.....	23	
Notes to schedule of expenditures of federal awards	24	
SUPPLEMENTAL INFORMATION - OTHER		
Supplemental Consolidating Statements.....	25-27	



KERN & THOMPSON, LLC

Certified Public Accountants

INDEPENDENT AUDITORS' REPORT

To the Board of Directors of
Oregon Child Development Coalition, Inc. & Affiliate
Portland, Oregon

Report on the Financial Statements

We have audited the accompanying consolidated financial statements of Oregon Child Development Coalition, Inc. & Affiliate (nonprofit organizations), which comprise the statement of financial position as of December 31, 2014, and the related statements of activities, functional expenses and cash flows for the year then ended, and the related notes to the financial statements.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditors' Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Oregon Child Development Coalition, Inc. & Affiliate as of December 31, 2014, and the changes in its net assets and its cash flows for the year then ended in accordance with accounting principles generally accepted in the United States of America.

To the Board of Directors of
Oregon Child Development Coalition, Inc. & Affiliate

Other Matters

Other Information

Our audit was conducted for the purpose of forming an opinion on the financial statements as a whole. The accompanying schedule of expenditures of federal awards, as required by Office of Management and Budget Circular A-133, *Audits of States, Local Governments, and Non-Profit Organizations*, is presented for purposes of additional analysis and is not a required part of the financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated, in all material respects, in relation to the financial statements as a whole.

Other Reporting Requirement by *Government Auditing Standards*

In accordance with *Government Auditing Standards*, we have also issued our report dated September 16, 2015, on our consideration of Oregon Child Development Coalition, Inc. & Affiliate's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering Oregon Child Development Coalition, Inc. & Affiliate's internal control over financial reporting and compliance.

Supplementary Information

Our audit was conducted for the purpose of forming an opinion on the financial statements as a whole. The supplemental consolidating statements are presented for purposes of additional analysis and are not a required part of the financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated in all material respects in relation to the financial statements as a whole.

Kern & Thompson, LLC

Portland, Oregon
September 16, 2015

OCDC And Affiliate
Consolidated Statement of Financial Position
December 31, 2014

Assets

Current Assets

Cash And Cash Equivalents	\$	668,483
Restricted Cash		434,163
Investments		295,997
Grants Receivable		1,686,860
Prepaid Expenses And Other Assets		172,067
Total Current Assets		<u>3,257,570</u>

Deposits		40,321
Donation Receivable		139,103
Note Receivable		7,484,452
Deferred Financing Costs		483,364

Property And Equipment, Net		26,140,051
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Total Assets	\$	<u><u>37,544,861</u></u>
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Liabilities and Net Assets

Liabilities

Accounts Payable	\$	960,254
Accrued Liabilities		1,283,999
Current Portion Of Long-term Debt And Capital Leases		913,409
Total Current Liabilities		<u>3,157,662</u>

Deferred Revenue		379,306
Deferred Lease Incentive		591,064
Other Liabilities - Investment in QALICB		-
Long-term Debt And Capital Leases, Net Of Current Portion		19,242,953
Total Liabilities		<u>23,370,985</u>

Net Assets

Unrestricted Net Assets		1,901,426
Unrestricted Net Assets - Subject To Conditions		12,133,347
		<u>14,034,773</u>
Temporarily Restricted Net Assets		139,103
Total Net Assets		<u>14,173,876</u>
	\$	<u><u>37,544,861</u></u>

OCDC And Affiliate
Consolidated Statement of Activities
Year Ended December 31, 2014

Revenues

Grant And Contract Revenue:

U.S. Department of Health and Human Services	\$	32,525,191
Donated Goods and Professional Services - DHHS		4,101,919
State of Oregon - Employment Department		361,989
U.S.D.A. - Food & Nutrition Services		2,406,487
State of Oregon - Department of Education		6,896,567
Migrant Education Programs		49,359
Other Grant and Contracts		469,782
Participant Co-payments		21,945
Rental Income		-
Investment Income (loss)		475,936
Contributions/Donations		200
Net assets released from restrictions		660,897
Other Nongovernmental		20,786
Total Support And Revenue		47,991,058

Expenses

Program services:

U.S. Department of Health and Human Services	36,110,074
State of Oregon - Employment Department	359,153
USDA - Food and Nutrition Services	2,403,650
State of Oregon - Department of Education	6,826,068
Migrant Education Programs	50,636
Other Grant and Contracts	483,492
Other Nongovernmental	1,411,889
Total Expenses	47,644,962

Change In Net Assets, Unrestricted 346,096

Temporarily Restricted Revenues - Capital Campaign	100,000
Less Net Assets Released from Restrictions - Capital campaign	(660,897)
Change In Net Assets, Temporarily Restricted	(560,897)

Total Change In Net Assets (214,801)

Net Assets:

Beginning of Period	14,388,677
Net Assets End of Period	\$ 14,173,876

See accompanying notes.

OCDC And Affiliate
Consolidated Statement Of Functional Expenses
Year Ended December 31, 2014

	DHHS HEAD START PROGRAM BRANCH	STATE OF OREGON EMPLOYMENT DEPARTMENT	USDA FOOD AND NUTRITION SERVICES	STATE OF OREGON-DEPT OF EDUCATION OPK	STATE OF OREGON-DEPT OF EDUCATION EHS	MIGRANT EDUCATION PROGRAMS	OTHER GRANTS AND CONTRACTS	OTHER NONGOVERNMENTAL	TOTAL
REVENUES									
Grant and contract revenues	\$ 36,660,953	\$ 361,989	\$ 2,406,487	\$ 6,787,051	\$ 109,516	\$ 49,359	\$ 469,782	\$ -	\$ 46,845,137
Donated services	4,101,919								4,101,919
Participant co-payments		21,945							21,945
Dividends and interest income (loss)								475,936	475,936
Contributions/Donations								200	200
Net asset release from restrictions								660,897	660,897
Other Nongovernmental								20,786	20,786
Total revenues	<u>40,762,872</u>	<u>383,934</u>	<u>2,406,487</u>	<u>6,787,051</u>	<u>109,516</u>	<u>49,359</u>	<u>469,782</u>	<u>1,157,819</u>	<u>52,126,820</u>
Contributions - State of Oregon									
Department of Education In-kind	(3,355,605)	-	-	-	-	-	-	-	(3,355,605)
Encumbrances	(780,157)	-	-	-	-	-	-	-	(780,157)
Total Adjusted Revenues in Accordance with Accounting Principles Generally Accepted in the United States of America	<u>36,627,110</u>	<u>383,934</u>	<u>2,406,487</u>	<u>6,787,051</u>	<u>109,516</u>	<u>49,359</u>	<u>469,782</u>	<u>1,157,819</u>	<u>47,991,058</u>
EXPENSES									
Subcontractor and other contracted service payments									
U.S.D.A. - food and nutrition services			1,276,670		-	-	30,846	-	1,307,516
Other contracted services	1,123,958	8,318	352	297,384	683	2,067	18,082	48,000	1,498,844
Total subcontractor and other contracted service payments	<u>1,123,958</u>	<u>8,318</u>	<u>1,277,022</u>	<u>297,384</u>	<u>683</u>	<u>2,067</u>	<u>48,928</u>	<u>48,000</u>	<u>2,806,360</u>

See accompanying notes.

OCDC And Affiliate
Consolidated Statement Of Functional Expenses
Year Ended December 31, 2014

	DHHS HEAD START PROGRAM BRANCH	STATE OF OREGON EMPLOYMENT DEPARTMENT	USDA FOOD AND NUTRITION SERVICES	STATE OF OREGON-DEPT OF EDUCATION OPK	STATE OF OREGON-DEPT OF EDUCATION EHS	MIGRANT EDUCATION PROGRAMS	OTHER GRANTS AND CONTRACTS	OTHER NONGOVERNMENTAL	TOTAL
Administrative and program expenses:									
Salaries and benefits	\$ 29,766,888	\$ 338,066	\$ 1,016,850	\$ 5,395,488	\$ 90,674	\$ 45,085	\$ 332,522	\$ 9,562	\$ 36,995,135
Building and equipment expense	883,103	236	-	6,562	56	29	1,334	678	891,998
Repairs and maintenance	2,224,730	3,570	8,262	265,357	1,785	1,182	7,280	-	2,512,166
Supplies	1,027,545	687	1,792	126,927	4,482	966	41,138	1,055	1,204,592
Rent	2,335,707	3,718	7,332	139,210	4,821	-	15,302	-	2,506,090
Travel	648,303	1,090	11,257	125,231	654	114	13,476	2,943	803,068
Telephone and utilities	1,043,764	429	4,622	90,780	3,645	25	4,989	669	1,148,923
Training	164,700	1	86	23,778	125	-	1,185	-	189,875
Parent activities and involvement	144,539	4	-	51,782	917	1	11,172	63	208,478
Adult food costs	281,733	142	-	64,918	-	810	-	-	347,603
Insurance	290,647	-	413	22,967	2,001	-	558	-	316,586
Printing and promotion	60,777	539	204	7,766	116	67	2,977	-	72,446
Professional	100,421	1,203	-	10,381	260	149	1,057	1,477	114,948
Depreciation and amortization	507,237	-	-	128,529	-	-	-	25,157	660,923
Postage	44,647	435	1,391	5,855	93	52	817	-	53,290
Other	114,173	715	74,419	24,136	212	89	757	1,347,442	1,561,943
Total administrative and program expenses	\$ 39,638,914	350,835	1,126,628	6,489,667	109,841	48,569	434,564	1,389,046	49,588,064
Contributions - State of Oregon									
Department of Education In-kind	(3,355,605)	-	-	-	-	-	-	-	(3,355,605)
Encumbrances	(780,157)	-	-	-	-	-	-	-	(780,157)
Total expenses	36,627,110	359,153	2,403,650	6,787,051	110,524	50,636	483,492	1,437,046	48,258,662
Change in net assets as reported to cognizant agencies	-	24,781	2,837	-	(1,008)	(1,277)	(13,710)	(279,227)	(267,604)
Purchases of property and equipment	(555,138)	-	-	-	-	-	-	-	(555,138)
Principal repayment on notes payable	(1,178,484)	-	-	-	-	-	-	-	(1,178,484)
Principal repayment on leased equipment	(289,024)	-	-	-	-	-	-	-	(289,024)
Other	(365,880)	-	-	(102,956)	-	-	-	(25,157)	(493,993)
Less depreciation of property and equipment	1,871,490	-	-	22,068	9,381	-	-	-	1,902,939
Total Adjusted Expenses in Accordance with Accounting Principles Generally Accepted in the United States of America	36,110,074	359,153	2,403,650	6,706,163	119,905	50,636	483,492	1,411,889	47,644,962
Change in Unrestricted Net Assets	\$ 517,036	\$ 24,781	\$ 2,837	\$ 80,888	\$ (10,389)	\$ (1,277)	\$ (13,710)	\$ (254,070)	\$ 346,096
Change in Temporarily Restricted Net Assets	-	-	-	-	-	-	-	(560,897)	(560,897)
Total change in Net Assets	\$ 517,036	\$ 24,781	\$ 2,837	\$ 80,888	\$ (10,389)	\$ (1,277)	\$ (13,710)	\$ (814,967)	\$ (214,801)

See accompanying notes.

OCDC And Affiliate
Consolidated Statements Of Cash Flows
Year Ended December 31, 2014

Cash Flows From Operating Activities	
Change in net assets	\$ (214,801)
Adjustments to reconcile change in net assets to net cash provided by operating activities:	
Depreciation	2,459,701
Amortization of deferred financing costs	101,761
Deferred lease expense	(69,622)
Unrealized loss on investments	(15,364)
Changes in assets and liabilities:	
(Increase) decrease in:	
Grants receivable	115,774
Prepaid expenses and other assets	40,795
Increase (decrease) in:	
Accounts payable	(558,390)
Accrued liabilities	210,417
Deferred revenues	89,237
Net cash provided by operating activities	2,159,508
Cash Flows From Investing Activities	
Purchase of property and equipment	(2,201,952)
Issuance of note receivable	(445,971)
Decrease in restricted cash	1,217,632
Net cash used in investing activities	(1,430,291)
Cash Flows From Financing Activities	
Proceeds from mortgages and notes payable	701,120
Principal payments on mortgages and notes payable	(1,961,470)
Capitalized equipment leases	837,388
Principal payments on capitalized equipment leases	(289,024)
Net cash provided by financing activities	(711,986)
Net (decrease) increase in cash and cash equivalents	17,231
Cash And Cash Equivalents	
Beginning	651,252
Ending	\$ 668,483
Supplemental Disclosure of Cash Flow Information	
Other Cash activities:	
Mortgages and notes payable interest paid and expensed	\$ 982,255

See accompanying notes.

OCDC and Affiliate
Year Ended December 31, 2014
Notes to Consolidated Financial Statements

Note 1 – Nature of Activities and Significant Accounting Policies

OCDC and Affiliate is comprised of two entities: Oregon Child Development Coalition, Inc. (the Coalition) and OCDC QALICB. The Coalition, a private not-for-profit corporation founded in 1971, has evolved into the largest child development and childcare network in the state of Oregon.

The Coalition provides family focused comprehensive child development services for children up to six years old. Services are provided through a comprehensive approach to collaboration and partnership with a variety of private and public organizations in the many communities the Coalition serves throughout Oregon.

The Coalition is funded primarily by the of U.S. Department of Health and Human Services, Administration for Children and Families, Office of Head Start, Migrant and Seasonal Program Region XII to operate Head Start and Early Head Start programs in Oregon.

Other sources of funding received by the Coalition include:

- ◆ The Oregon Department of Education to operate the Oregon Head Start Program in Marion, Washington, Multnomah, Klamath and Jackson Counties;
- ◆ The Oregon Department of Education Early Learning Division to provide wrap around and after school child care, including infant and toddler child care and a network of family child care provider programs in Clackamas and Jackson Counties;
- ◆ The U.S. Department of Agriculture to provide meals to children participating in Coalition programs;
- ◆ Miscellaneous grants from various federal, state, local and private sources to provide services to children and families.

On October 4, 2012, OCDC entered into a transaction structured to qualify for the New Markets Tax Credit (NMT), as outlined in Internal Revenue Code (IRC) Section 45D. As part of the transaction, OCDC formed OCDC QALICB, Inc. a Qualified Active Low-Income Community Business (QALICB), to meet the necessary structuring requirements to qualify for the New Markets Tax Credit. QALICB is a non-profit corporation formed under the laws of the State of Oregon. The QALICB was established to fund the development and renovation of the property located at 1635, 1657, 1665 and 1679 S.E. Enterprise Circle in Hillsboro, Oregon (the "Enterprise Property") to provide Migrant Head Start, Seasonal Head Start, and Oregon Prekindergarten educational services and related services including a transportation division.

The development and renovation of the Enterprise Property was completed in 2013, and these costs were funded by a combination of restricted capital campaign donations, the issuance of long-term notes by the QALICB payable to the NFF New Markets Fund XVII, LLC (NFF) totaling \$10,560,000, and the issuance of a long-term note by the Coalition payable to US Bank totaling \$7,060,000 of which \$6,330,358 was advanced and payable at December 31, 2014. The proceeds of the US Bank note payable were advanced to the OCDC Investment Fund LLC (an unaffiliated entity) as a note receivable to the Coalition at the same time they were drawn

OCDC and Affiliate
Year Ended December 31, 2014
Notes to Consolidated Financial Statements

Note 1 – Nature of Activities and Significant Accounting Policies (Continued)

down from US Bank, and the Fund contributed a qualified equity investment to NFF using the proceeds along with other funds as New Market Tax Credits.

In the accompanying notes to the consolidated financial statements, OCDC and Affiliate are collectively referred to as OCDC.

Basis of accounting – The accompanying consolidated financial statements are presented in accordance with the accrual basis of accounting, whereby, revenue is recognized when earned and expenses are recognized when incurred.

Principles of consolidation – The accompanying consolidated financial statements include the accounts of OCDC and OCDC QALICB. All significant intercompany balances and transactions have been eliminated in the consolidation.

Basis of presentation – Net assets and revenues, expenses, and gains and losses are classified based on the existence or absence of donor-imposed restrictions. Accordingly, the net assets of the Coalition and changes therein are classified and reported as follows:

- ◆ *Unrestricted net assets* – Net assets not subject to donor-imposed stipulations
- ◆ *Unrestricted net assets – subject to conditions* – Certain net assets are classified as subject to conditions. These amounts represent unrestricted net assets purchased with Federal funds and are subject to reimbursement to the Federal awarding agency in the event of disposition.
- ◆ *Temporarily restricted net assets* – Net assets subject to donor-imposed stipulations that may or will be met by actions of OCDC and/or the passage of time.
- ◆ *Permanently restricted net assets* – Net assets subject to donor-imposed stipulations that they be maintained permanently by OCDC.

OCDC reports gifts of cash and other assets as restricted support if they are received with donor stipulations that limit the use of the donated assets. When a donor restriction expires, temporarily restricted net assets are reclassified to unrestricted net assets and reported in the statement of activities as net assets released from restrictions.

Revenues are reported as increases in unrestricted net assets unless use of the related assets is limited by donor-imposed restrictions. Expenses are reported as decreases in unrestricted net assets. Gains and losses on investments and other assets or liabilities are reported as increases or decreases in unrestricted net assets unless their use is restricted by explicit donor stipulation or by law. Expirations of temporary restrictions on net assets (i.e., the donor-stipulated purpose has been fulfilled and/or the stipulated time period has elapsed) are reported as reclassifications between the applicable classes of net assets. There were no permanently restricted net assets at December 31, 2014.

Deferred financing costs – OCDC paid certain customary fees as required to acquire the notes payable used to finance construction of the Enterprise property Head Start center. These fees have been capitalized and are being amortized using the effective interest method.

OCDC and Affiliate
Year Ended December 31, 2014
Notes to Consolidated Financial Statements

Note 1 – Nature of Activities and Significant Accounting Policies (Continued)

Accumulated amortization and amortization expense were \$228,962 and \$101,761 respectively, as of and for the year ended December 31, 2014.

Use of estimates – The preparation of the consolidated financial statements, in conformity with generally accepted accounting principles, requires management to make estimates and assumptions that affect the amounts reported in the financial statements and accompanying notes. Actual results could differ from those estimates.

Cash and cash equivalents – Cash and cash equivalents are generally all short-term investments with a maturity of three months or less.

Grant receivables – Receivables are reported at their outstanding principal amount. Receivables are considered by management to be fully collectible and, accordingly, no allowance for doubtful accounts is considered necessary as nearly all are due from federal, state, county and local government agencies.

Note receivables – As of December 31, 2014, there are notes receivable from OCDC Investment Fund which is part of the NMTC transaction. The notes are secured by the Fund's interest in NFF New Markets Fund XVII LLC, and bear interest at 6.15%.

Note A – Balance due in the amount \$6,254,832 is payable interest only starting November 2013, and each month through and until maximum borrowing of \$6,510,000 was reached on March 13, 2014. Interest only payments continued through September 2014. In September 2014, a lump sum principal payment of \$255,147 was made. Commencing October 15, 2014 monthly installments of \$33,363 including principal and interest are payable. All unpaid amounts are due October 2041.

Note B – Balance due in the amount of \$1,229,600 is payable interest only starting November 2013, and each month through and until October 2019. Principal and interest is payable starting November 2019 in monthly installments of \$10,080. All unpaid amounts are due October 2041.

Fair value measurement – the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date – is used by the Coalition on certain assets. For its investments, the Coalition obtains quoted prices in active markets using the market approach to valuation.

Fair Value Measurements at Reporting Date Using

Description	Carrying Amount at Year Ended 12/31/2014	Quoted Prices in Active Markets for Identical Assets (Level 1)	Significant Other Observable Inputs (Level 2)	Significant Unobservable Inputs (Level 3)
<u>Assets Measured at Fair Value on a Recurring Basis</u>				
Putnam US Govt. Mutual Funds	\$ 178,632	\$ 178,632	\$ 0	\$ 0
Stancorp Common Stock	117,365	117,365	0	0
Total Investments	\$ 295,997	\$ 295,997	\$ 0	\$ 0

OCDC and Affiliate
Year Ended December 31, 2014
Notes to Consolidated Financial Statements

Note 1 – Nature of Activities and Significant Accounting Policies (Continued)

Investments – Equity securities with readily determinable fair values are stated at fair values as determined by quoted market prices, in the statement of financial position. Unrealized gains and losses are included in the change in net assets.

Investments income (loss) is as follows:

Interest and dividends	\$ 463,571
Unrealized loss on investments	12,365
	<u>\$ 475,936</u>

Property and equipment – Property and equipment are stated at cost or, for donated items, estimated value at the date of donation. Property and equipment purchased with federal awards are reported as unrestricted assets, subject to conditions. Should federal funding related to the acquisition of such assets be discontinued, these assets may revert to the federal funding agency. Conditions on such assets are released over the estimated useful life of the assets, which range from 3 to 30 years. Depreciation on property and equipment is calculated using the straight-line method. New equipment and expenditures for repairs and improvements which extend the useful life of an asset exceeding \$5,000 are capitalized; conversely, expenditures for routine repairs and maintenance costs are expensed when incurred. Property and equipment purchased with unrestricted funds of the Coalition or received as contributions are depreciated over the useful lived of the related assets, which range from 15 to 30 years, using the straight-line method.

Donated goods and professional services – A substantial number of volunteers donate significant amounts of their time to the Coalition's program services. Additionally, various vendors provide support by discounting their fees and charges to the Coalition. These donated services and fees are a necessary part of the Coalition's activities and have been reported as unrestricted revenue to the extent that the donated materials and services create or enhance non-financial assets or require specialized skills typically purchased if not originally provided through donation. State of Oregon Department of Education Head Start in-kind contributions totaling \$3,355,605 have been allocated to the various expense classifications below. These contributions do not meet the criteria for recognition under FASB ASC 958-605, *Revenue Recognition* (formerly SFAS No. 116, *Accounting for Contributions Received and Contributions Made*), and are adjusted from total revenues and expenses in the accompanying statement of functional revenues and expenses.

OCDC and Affiliate
Year Ended December 31, 2014
Notes to Consolidated Financial Statements

Note 1 – Nature of Activities and Significant Accounting Policies (Continued)

Donated materials and services for the year ended December 31, 2014, were as follows:

	State of Oregon Department of Education	Other	Total
Salary and Fringe	\$ 2,493,638	\$ 302,781	\$ 2,796,419
Rent	327,564	297,105	624,669
Telephone and Utilities	91,682	-	91,682
Equipment and Supplies	67,840	96,443	164,283
Professional Services	207,606	44,746	252,352
Building Repair and Maintenance	123,659	-	123,659
Travel	29,421	5,239	34,660
Training	14,195	0	14,195
Total Donated Goods and Professional Services	\$ 3,355,605	\$ 746,314	\$ 4,101,919

Deferred revenue – Deferred revenue represents grant funds received but not earned. These amounts will be recognized as revenue over the remaining grant period to the extent allowable grant expenditures are incurred.

Encumbrances – Encumbrances represent commitments by the Coalition for the purchase of goods and services.

Promises to give – The Coalition received a pledge commitment in the amount of \$700,000 from the 2012 USB State Tax Credit Fund, LLC ("2012 USB State Fund"). The Donor provided \$560,897 on December 29, 2014 and will provide the remaining \$139,103 on April 15, 2017, or earlier at the donor's discretion and provided no events cause a disallowance or recapture of all or any portion of the tax credits provided for under the NMTC pertaining to the Enterprise property.

Income taxes – OCDC is a qualified charitable corporation under provisions of the Internal Revenue Code Section 501(c)(3) and is, therefore, exempt from federal and state taxation and has been classified as an organization that is not a private foundation under Section 509(a)(2). If applicable, any unrelated business taxable income reportable on IRS Form 990-T will be offset by a net operating loss carry forward in the amount of \$29,257 that is valid through 2023. QALICB is a State of Oregon non-profit corporation and has received tax-exempt status under Section 501(c)(3) of the IRC. Tax returns are subject to examination by the Internal Revenue Service, generally for three years after they are filed.

Restricted cash – Under the terms of certain notes payable and construction agreements, OCDC QALICB is required to maintain minimum balances with financial institutions. In addition, unspent proceeds from notes payable are restricted for specific purposes. At December 31, 2014, \$434,163 in cash and cash equivalents was restricted for these purposes.

OCDC and Affiliate
Year Ended December 31, 2014
Notes to Consolidated Financial Statements

Note 2 – Property and Equipment

Property and equipment is as follows:

Land	\$ 3,747,470
Buildings	37,577,089
Equipment	6,471,361
Leasehold improvements	<u>1,345,295</u>
Total property and equipment	49,141,215
Less accumulated depreciation	<u>(23,033,159)</u>
	26,108,056
Construction in progress	<u>31,995</u>
Property and equipment, net	<u>\$ 26,140,051</u>

Equipment includes buses held under capital lease agreement with a cost basis of \$837,388 and accumulated depreciation of \$83,739. Depreciation expense was \$2,459,701 for the year ended December 31, 2014.

Note 3 – Operating Leases

The Coalition has entered into operating lease agreements for its administrative office, several child care facilities, and office equipment. The office and facility leases extend for various periods up to 20 years, while the office equipment leases expire in 3 to 5 years. Future minimum lease payments are as follows:

Years ending December 31,	2015	\$ 850,032
	2016	706,044
	2017	651,274
	2018	619,212
	2019	508,875
	Thereafter	<u>227,826</u>
		<u>\$ 3,563,263</u>

For the year ended December 31, 2014, rent expense was \$2,506,090 of which \$624,669 was donated in-kind rent and \$1,961,470 was principal and interest payments on property and equipment.

Deferred lease incentive – On July 1, 2009, the Coalition entered into an operating lease agreement with its administrative office landlord for expansion space at the current location, 9140 SW Pioneer Court, Wilsonville, Oregon. Included in this agreement, scheduled to expire September 30, 2019, was a lease incentive in which the lessor agreed to pay \$868,675 for tenant improvements. This is recorded as deferred lease incentives and is amortized over the term of the lease. The deferred lease incentive balance for the year ended December 31, 2014:

OCDC and Affiliate
Year Ended December 31, 2014
Notes to Consolidated Financial Statements

Note 3 – Operating Leases (Continued)

Balance at the receipt of incentive, July 1, 2009	\$ 868,675
Less amortization to date	(456,054)
Balance at December 31, 2013	<u>\$ 412,621</u>

Also included in deferred lease incentive is \$178,443 representing the adjustment made to present the lease payments on a straight line basis in accordance with GAAP.

Note 4 – Long-term Debt and Capital Leases

Mortgages and notes payable to US Bank maturing in 2017 to 2025 contain restrictive financial covenants related to fixed charges.

Mortgages and notes payable:

Note payable #224 US Bank, payable in monthly installments of \$24,835, including interest at 5.91%, secured by real property, due January 1, 2024.	\$1,511,704
Note payable #257 US Bank, payable in monthly installments of \$15,278, including interest at 6.09%, secured by real property, due August 1, 2025.	1,073,711
Note payable #299 US Bank, interest at 3.22% payable in monthly installments of \$4,884 beginning May 2012, secured by real property, due March 30, 2017.	132,226
Note payable #323 US Bank, 4.31% interest rate, secured by real property, due October 4, 2019, payable monthly installments of \$44,187 including interest.	6,330,358
Note payable – QLICI Loan A, NFF New Markets Fund XVII, LLC, loan secured by real property and all QALICB's rights, title and interest in and to the NMTC Loan Disbursement Account, rights to various sources of receipts and income; fixed interest at 4.508% commencing October 1, 2012, payable monthly. Balance due in full on October 4, 2019.	4,775,842
Note payable – QLICI Loan B, NFF New Markets Fund XVII, LLC, promissory note, secured by real property and all QALICB's rights, title and interest in and to the NMTC Loan Disbursement Account, rights to various sources of receipts and income; fixed interest at 4.508% commencing October 1, 2012, payable monthly. Balance due in full on October 4, 2041.	5,784,158
Total mortgages and notes payable	<u>\$19,607,999</u>

Capital lease obligation:

Capitalized equipment lease, US Bank Equipment Finance, a division of U.S. Bank National Association payable in three annual installments of \$289,024, with \$1 purchase option at the end of lease for eight 2015 Blue Bird Vision Propane school buses. Final payment due July 2016.	\$548,364
Total capital lease obligation	<u>\$548,264</u>

OCDC and Affiliate
Year Ended December 31, 2014
Notes to Consolidated Financial Statements

Note 4 – Long-term Debt and Capital Leases (Continued)

Long-term debt principal maturities and future minimum payments under capital lease are as follows:

	Mortgages and Notes Payable	Capital Lease	Total Long- Term Debt
Years ending December 31, 2015	\$644,058	\$289,024	\$933,082
2016	680,360	289,024	969,384
2017	678,798	-	678,798
2018	694,645	-	694,645
2019	10,426,493	-	10,426,493
Thereafter	6,483,643	-	6,483,643
	<u>\$19,607,997</u>	<u>\$578,048</u>	<u>\$20,186,045</u>
Less: Amount of interest at 3.59%		(29,683)	(29,683)
Less: Current portion of long-term debt	(644,058)	(269,351)	(913,409)
	<u>\$18,963,939</u>	<u>\$279,014</u>	<u>\$19,242,953</u>

Note 5 – Contingent Liabilities

Grant receipts from funding agencies and related expenditures may be audited by federal and state government representatives to determine if the monies are expended in accordance with the appropriate statutes, grant terms, and regulations. Management believes the Coalition has been in compliance with all grant requirements and that any expenditure which may be disallowed would be immaterial in the event that an audit by federal or state representatives is conducted.

Note 6 – Temporarily Restricted Net Assets

Temporarily restricted net assets at December 31, 2014 in the amount of \$139,103 remain available for the purpose of the capital campaign.

OCDC and Affiliate
Year Ended December 31, 2014
Notes to Consolidated Financial Statements

Note 7 – Employee Benefit Plan

The Coalition has established an elective deferred compensation plan pursuant to Section 401(k) of the Internal Revenue Code. In 2007 the Plan was changed to a Safe Harbor Plan. All employees of the Coalition are eligible to join the plan and participate in the elective deferral contributions upon date of employment. To be eligible for Employer Matching and Discretionary Contributions employees must complete one year of service. Employees electing to participate may contribute up to their total salary, though not to exceed the maximum allowed by government regulations. The Coalition, at its discretion, contributes five percent of each employee's annual plan compensation and has a mandatory match on participants' elective deferral up to five percent of eligible annual plan compensation of each participant. All contributions are immediately 100 percent vested. The Coalition contributed \$1,848,467 to the plan for the year ending December 31, 2014.

Note 8 – Concentrations

Credit Risk – All of a depositor's accounts at an insured depository institution, including all noninterest-bearing transaction accounts, are insured by the Federal Deposit Insurance Corporation (FDIC) up to the standard maximum deposit insurance amount (\$250,000), for each deposit insurance ownership category. The Coalition maintains its cash and sweep investment accounts with one FDIC-insured bank located in Portland, Oregon. Deposits to these accounts exceed the limits of depository insurance. However, the Coalition considers such deposits as made with a highly-rated financial institution that has not historically incurred any significant credit-related losses.

Revenues – The majority of the Coalition's revenues comes from a grant with the Department of Health and Human Services. The grant is renewed on an annual basis.

Note 9 – Subsequent Events

The Coalition has evaluated contingencies according to FSB ASC 450-20 (*formerly SFAS No. 5*) for subsequent events as of September 16, 2015, which is the date the financial statements were available to be issued. As such, only uncertainties about whether a liability has incurred or reduced or an asset acquired or impaired give rise to contingencies. There are no known events that have occurred which will materially affect and require recognition in the financial statements for the period ended December 31, 2014.

Purchase of Brooks Elementary – In April 2015 the Coalition purchased real property located at 5035 Rockdale Street NE, Brooks, Oregon from the Gervais School District No. 1. The purchase price was \$2,075,000. The Coalition paid \$269,750 at closing and executed a Land Sale Agreement in the amount \$1,805,250 with the Seller. The Agreement requires monthly installments of \$10,533 including principal and interest beginning May 2015. Interest is computed at 5% based on twenty-five year amortization. All unpaid amounts are due May 2016.



**INDEPENDENT AUDITORS' REPORT ON INTERNAL CONTROL OVER
FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS
BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN
ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS**

To the Board of Directors
Oregon Child Development Coalition, Inc.
Portland, Oregon

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of Oregon Child Development Coalition, Inc. (a nonprofit organization), which comprise the statement of financial position as of December 31, 2014, and the related statements of activities, functional expenses and cash flows for the year then ended, and the related notes to the financial statements, and have issued our report thereon dated September 16, 2015.

Internal Control Over Financial Reporting

In planning and performing our audit of the financial statements, we considered Oregon Child Development Coalition, Inc.'s internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Organization's internal control. Accordingly, we do not express an opinion on the effectiveness of the Organization's internal control.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

To the Board of Directors
Oregon Child Development Coalition, Inc.

Compliance and Other Matters

As part of obtaining reasonable assurance about whether the Organization's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the Organization's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Organization's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.



Portland, Oregon
September 16, 2015



KERN & THOMPSON, LLC

Certified Public Accountants

**INDEPENDENT AUDITORS' REPORT ON COMPLIANCE
FOR EACH MAJOR PROGRAM AND ON INTERNAL CONTROL
OVER COMPLIANCE REQUIRED BY OMB CIRCULAR A-133**

To the Board of Directors
Oregon Child Development Coalition, Inc.
Portland, Oregon

Report on Compliance for Each Major Federal Program

We have audited Oregon Child Development Coalition, Inc.'s compliance with the types of compliance requirements described in the *OMB Circular A-133 Compliance Supplement* that could have a direct and material effect on each of Oregon Child Development Coalition, Inc.'s major federal programs for the year ended December 31, 2014. Oregon Child Development Coalition, Inc.'s major federal programs are identified in the summary of auditors' results section of the accompanying schedule of findings and questioned costs.

Management's Responsibility

Management is responsible for compliance with the requirements of laws, regulations, contracts, and grants applicable to its federal programs.

Auditors' Responsibility

Our responsibility is to express an opinion on compliance for each of Oregon Child Development Coalition, Inc.'s major federal programs based on our audit of the types of compliance requirements referred to above. We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and OMB Circular A-133, *Audits of States, Local Governments, and Non-Profit Organizations*. Those standards and OMB Circular A-133 require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal program occurred. An audit includes examining, on a test basis, evidence about Oregon Child Development Coalition, Inc.'s compliance with those requirements and performing such other procedures as we considered necessary in the circumstances.

We believe that our audit provides a reasonable basis for our opinion on compliance for each major federal program. However, our audit does not provide a legal determination of Oregon Child Development Coalition, Inc.'s compliance.

Opinion on Each Major Federal Program

In our opinion, Oregon Child Development Coalition, Inc. complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on each of its major federal programs for the year ended December 31, 2014.

To the Board of Directors
Oregon Child Development Coalition, Inc.

Report on Internal Control Over Compliance

Management of Oregon Child Development Coalition, Inc. is responsible for establishing and maintaining effective internal control over compliance with the types of compliance requirements referred to above. In planning and performing our audit of compliance, we considered Oregon Child Development Coalition, Inc.'s internal control over compliance with the types of requirements that could have a direct and material effect on each major federal program to determine the auditing procedures that are appropriate in the circumstances for the purpose of expressing an opinion on compliance for each major federal program and to test and report on internal control over compliance in accordance with OMB Circular A-133, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of Oregon Child Development Coalition, Inc.'s internal control over compliance.

A deficiency in internal control over compliance exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal program on a timely basis. *A material weakness in internal control over compliance* is a deficiency, or combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal program will not be prevented, or detected and corrected, on a timely basis. *A significant deficiency in internal control over compliance* is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a federal program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of OMB Circular A-133. Accordingly, this report is not suitable for any other purpose.

Kern & Thompson, LLC

Portland, Oregon
September 16, 2015

OREGON CHILD DEVELOPMENT COALITION, INC.
SCHEDULE OF FINDINGS AND QUESTIONED COSTS
For the Year Ended December 31, 2014

Section 1 – Summary of Auditors' Results

Financial Statements

1. Type of auditors' report issued – **Unmodified**
2. Significant deficiencies identified during the audit of the financial statements – **None reported**
3. Material weaknesses identified during the audit of the financial statements – **None**
4. Noncompliance that is material to the financial statements noted – **None**

Federal Awards

5. Significant deficiencies in internal control over major programs identified in the audit of the financial statements – **None reported**
6. Material weaknesses in internal control over major programs identified in the audit of the financial statements – **None**
7. The type of auditors' report issued on compliance for major programs – **Unmodified**
8. Audit findings disclosed that are required to be reported in accordance with Section 510(a) of OMB Circular A-133 – **None**

Identification of Major Programs

- **Head Start Cluster:**
 - Head Start - CFDA No. 93.600
- 9. Dollar threshold used to distinguish between Type A and Type B programs – **\$1,195,428.**
- 10. The auditee qualified as a low-risk auditee under Section 530 of OMB Circular A-133.

**OREGON CHILD DEVELOPMENT COALITION, INC.
SCHEDULE OF FINDINGS AND QUESTIONED COSTS
For the Year Ended December 31, 2014**

Section 2 – Financial Statement Findings

11. Findings relating to the financial statements reported in accordance with *Government Auditing Standards* – **None**

Section 3 – Federal Award Findings and Questioned Costs

12. Findings and questioned costs relating to federal awards – **None**

SUPPLEMENTAL INFORMATION

OREGON CHILD DEVELOPMENT COALITION, INC.
SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS
YEAR ENDED DECEMBER 31, 2014

Federal Grantor/Pass-Through Grantor Program Title	CFDA Number	Grant Number	Federal Expenditures
U.S. Office of Human Development Services, Department of Health and Human Services Head Start Cluster:			
Direct award			
Full-year and full-day Head Start Program	93.600	90CM0995/43	31,606,000
Migrant & Seasonal Early Head Start	93.600	90CM0995/43	5,023,522
Pass-through from Department of Health and Human Services			
Clackamas County Children's Commission	93.600	20-106	26,711
American Academy of Pediatric Dentistry	93.600	N/A	443
Subtotal - Head Start Cluster			\$ 36,656,676
Pass-through from State of Oregon - Early Learning Division			
Child Care and Development Block Grant	93.575	Various	359,152
Pass-through from Multnomah/Malheur County Health Departments, Oregon			
Maternal, Infant and Early Childhood Home Visiting Program	93.505	Various	196,458
Pass-through from State of Oregon - Public Health Division			
Maternal, Infant and Early Childhood Home Visiting Program	93.505	145571	113,065
Total U.S. Department of Health and Human Services			\$ 37,325,351
U.S. Department of Education:			
Pass-through from Klamath/Jefferson/Jackson County School Districts, Oregon			
Migrant Education Programs:			
High Desert ESD	84.011	Various	18,817
Southern Oregon ESD	84.011	Various	31,820
Total U.S. Department of Education			\$ 50,637
U.S. Department of Agriculture:			
Pass-through from State of Oregon Department of Education:			
Family Day Care Homes Program	10.558	03-15001	808,111
Child and Adult Care Food Program	10.558	03-15004	895,906
Cash in Lieu of Commodities	10.558	03-15004	47,817
Summer Food Services Program	10.559	03-15004	651,817
Clackamas County Children's Commission Vended Meals Contract	10.558	20-106	30,846
Total U.S. Department of Agriculture			\$ 2,434,497
U.S. Department of Housing and Urban Development:			
Pass-through from Washington County:			
Even Start - Parent Support	14.218	Various	18,570
Total U.S. Department of Housing & Urban Development			\$ 18,570
U.S. Department of Justice:			
Pass-through from Klamath Crisis Center			
Oregon Women Against Violence Program	16.589	05-035	18,553
Total U.S. Department of Justice			\$ 18,553
Total Expenditures of Federal Awards			\$ 39,847,608

See accompanying notes.

OCDC and Affiliate
Year Ended December 31, 2014
Notes to Schedule of Expenditures of Federal Awards

NOTE 1 – BASIS OF PRESENTATION

The accompanying schedule of expenditures of federal awards includes the federal grant activity of Oregon Child Development Coalition, Inc. and is presented on the accrual basis of accounting, consistent with generally accepted accounting principles. The information in this schedule is presented in accordance with the requirements of OMB Circular A-133, *Audits of States, Local Governments, and Non-Profit Organizations*. Therefore, some amounts presented in this schedule may differ from amounts presented in, or used in the preparation of, the basic financial statements.

NOTES 2 – MATCHING REQUIREMENT

The Coalition meets the 10% in-kind matching requirements by the Department of Health and Human Services Migrant Head Start Program, through inclusion of resources relating to the State of Oregon Department of Education Head Start Program. While these contributions are not considered to be in accordance with generally accepted accounting principles (GAAP), management asserts they have been allowable by the granting agency.

OCDC And Affiliate
Consolidating Statement of Financial Position
December 31, 2014

Assets	OCDC, Inc.	OCDC QALICB	Eliminations	
Current Assets				
Cash And Cash Equivalents	\$ 668,483		\$ -	\$ 668,483
Restricted Cash		434,163		434,163
Investments	295,997			295,997
Grants Receivable	1,699,271	158,824	(171,235)	1,686,860
Prepaid Expenses And Other Assets	172,067			172,067
Total Current Assets				3,257,570
Deposits	40,321			40,321
Donation Receivable	139,103			139,103
Note Receivable	7,484,452			7,484,452
Deferred Financing Costs	-	483,364		483,364
Property And Equipment, Net	17,673,880	8,466,171		26,140,051
Total Assets	\$ 28,173,574	\$ 9,542,522	\$ (171,235)	\$ 37,544,861
Liabilities and Net Assets				
Liabilities				
Accounts Payable	\$ 1,079,408	\$ 52,081	\$ (171,235)	\$ 960,254
Accrued Liabilities	1,283,999	-	-	1,283,999
Current Portion Of Long-term Debt And Capital Leases	913,409			913,409
Total Current Liabilities				3,157,662
Deferred Revenue	379,306			379,306
Deferred Lease Incentive	591,064			591,064
Other Liabilities - Investment in QALICB	1,069,559		(1,069,559)	-
Long-term Debt And Capital Leases, Net Of Current Portion	8,682,953	10,560,000		19,242,953
Total Liabilities	13,999,698	10,612,081	(1,240,794)	23,370,985
Net Assets				
Unrestricted Net Assets	1,901,426			1,901,426
Unrestricted Net Assets - Subject To Conditions	12,133,347	(1,069,559)	1,069,559	12,133,347
	14,034,773	(1,069,559)	1,069,559	14,034,773
Temporarily Restricted Net Assets	139,103			139,103
Total Net Assets	14,173,876	(1,069,559)	1,069,559	14,173,876
	\$ 28,173,574	\$ 9,542,522	\$ (171,235)	\$ 37,544,861

See accompanying notes.

OCDC And Affiliate
Consolidating Statement of Activities
Year Ended December 31, 2014

Revenues	OCDC, Inc.		OCDC QALICB		Eliminations			
Grant And Contract Revenue:								
U.S. Department of Health and Human Services	\$	32,525,191	\$	-	\$	-	\$	32,525,191
Donated Goods and Professional Services - DHHS		4,101,919						4,101,919
State of Oregon - Employment Department		361,989						361,989
U.S.D.A. - Food & Nutrition Services		2,406,487						2,406,487
State of Oregon - Department of Education		6,896,567						6,896,567
Migrant Education Programs		49,359						49,359
Other Grant and Contracts		469,782						469,782
Participant Co-payments		21,945						21,945
Rental Income				493,993		(493,993)		-
Investment Income (loss)		(705,675)		-		1,181,611		475,936
Contributions/Donations		652,456				(652,256)		200
Net assets released from restrictions		660,897						660,897
Other Nongovernmental		20,786						20,786
								-
Total Support And Revenue		47,461,703		493,993		35,362		47,991,058
Expenses								
Program services:								
U.S. Department of Health and Human Services		36,475,954				(365,880)		36,110,074
State of Oregon - Employment Department		359,153						359,153
USDA - Food and Nutrition Services		2,403,650						2,403,650
State of Oregon - Department of Education		6,929,024				(102,956)		6,826,068
Migrant Education Programs		50,636						50,636
Other Grant and Contracts		483,492						483,492
Other Nongovernmental		413,698		1,675,604		(677,413)		1,411,889
Total Expenses		47,115,607		1,675,604		(1,146,249)		47,644,962
Change In Net Assets, Unrestricted		346,096		(1,181,611)		1,181,611		346,096
Temporarily Restricted Revenues - Capital Campaign		100,000						100,000
Less Net Assets Released from Restrictions - Capital campaign		(660,897)						(660,897)
Change In Net Assets, Temporarily Restricted		(560,897)						(560,897)
Total Change In Net Assets		(214,801)		(1,181,611)		1,181,611		(214,801)
Net Assets:								
Beginning of Period		14,388,677		112,052		(112,052)		14,388,677
Net Assets End of Period	\$	14,173,876	\$	(1,069,559)	\$	1,069,559	\$	14,173,876

See accompanying notes.

OCDC And Affiliate
Consolidating Statements Of Cash Flows
Year Ended December 31, 2014

	OCDC, Inc.	OCDC QALICB	Eliminations	
Cash Flows From Operating Activities				
Change in net assets	\$ (214,801)	\$ (1,181,611)	\$ 1,181,611	\$ (214,801)
Adjustments to reconcile change in net assets to net cash provided by operating activities:				
Depreciation	2,090,424	369,277		2,459,701
Amortization of deferred financing costs		101,761		101,761
Deferred lease expense	(69,622)			(69,622)
Unrealized loss on investments	1,166,247	-	(1,181,611)	(15,364)
Changes in assets and liabilities:				
(Increase) decrease in:				
Grants receivable	115,774	-		115,774
Prepaid expenses and other assets	40,795			40,795
Increase (decrease) in:				
Accounts payable	(105,659)	(452,731)		(558,390)
Accrued liabilities	210,417		-	210,417
Deferred revenues	89,237			89,237
Net cash provided by operating activities	3,322,812	(1,163,304)	-	2,159,508
Cash Flows From Investing Activities				
Purchase of property and equipment	(2,147,624)	(54,328)	-	(2,201,952)
Issuance of note receivable	(445,971)			(445,971)
Decrease in restricted cash		1,217,632		1,217,632
Net cash used in investing activities	(2,593,595)	1,163,304	-	(1,430,291)
Cash Flows From Financing Activities				
Proceeds from mortgages and notes payable	701,120	-		701,120
Principal payments on mortgages and notes payable	(1,961,470)			(1,961,470)
Capitalized equipment leases	837,388			837,388
Principal payments on capitalized equipment leases	(289,024)			(289,024)
Net cash provided by financing activities	(711,986)	-	-	(711,986)
Net (decrease) increase in cash and cash equivalents	17,231	-	-	17,231
Cash And Cash Equivalents				
Beginning	651,252	-		651,252
Ending	<u>\$ 668,483</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 668,483</u>
Supplemental Disclosure of Cash Flow Information				
Other Cash activities:				
Mortgages and notes payable interest paid and expensed	<u>\$ 506,210</u>	<u>\$ 476,045</u>	<u>\$ -</u>	<u>\$ 982,255</u>

See accompanying notes.